

# Yes we scan! Minimizing medication administration errors through successful change management

Dr Pieter Helmons, hospital pharmacist, Chief Pharmacy Informatics Officer St Jansdal Hospital, Harderwijk, the Netherlands

September 13, 2018



### Welcome and thank you for attending!



- Welcome to our GS1 Healthcare September 2018 webinar.
   Thank you to our guest speaker Dr Pieter Helmons, hospital pharmacist at St Jansdal Hospital, Harderwijk, the Netherlands
- Some housekeeping for today:
  - All attendees will be on mute
  - If you have questions during the presentation, please type them into the questions area and these will be monitored then answered at the end of the call
- After the webinar:
  - Within a week, the recording will be posted to: <a href="http://www.gs1.org/healthcare/hpac webinars">http://www.gs1.org/healthcare/hpac webinars</a>
  - All previous webinars are also posted to this location, so please feel free to use this resource and share the link



### The GS1 Healthcare Webinars



Focus is on thought leaders and adopters of GS1 Healthcare Standards from the global clinical provider environment. Their final goal is to improve patient safety, cost efficiency and staff productivity through implementation of GS1 standards.

A forum for sharing and discussion

Identification of projects and case studies

A source of expertise and advice

- About the practical realities of implementation of GS1
   Standards in the care giving environment in regards to the impact on clinical care and patient interaction
- That support the adoption of GS1 Standards in healthcare providers and retail pharmacies
- For publication, presentation and sharing
- To those involved in GS1 standards development, the wider Healthcare stakeholder community and senior executives/decision-makers to gain their buy-in and support for implementation of GS1 Standards



### Some specific GS1 Healthcare Activities



#### Webinars

- Monthly webinars open to all stakeholders interested in learning about GS1 standards implementation in the care giving environment.
- http://www.gs1.org/healthcare/hpac\_w ebinars

#### **Awards**

- Twice per year
- Provider Best Case Study Award
- Provider Recognition Award
- The prize is travel / accommodation to attend the next GS1 Healthcare conference
- http://www.gs1.org/healthcare/hpac

GS1 Healthcare also holds two global conferences per year. The next conference will be in Bangkok, Thailand from October 30 – November 1<sup>st</sup>, 2018.

We expect significant Healthcare Provider participation on the agenda.



### Presenting today





### Dr Pieter Helmons, Pharm.D, PhD, MAS

- Hospital Pharmacist
- Chief Pharmacy Informatics Officer (CPIO)
- Responsible for
  - Inventory management
  - Optimizing medication processes using the electronic health record
  - Barcoded medication administration (BCMA)



## My background



2014

Medication safety through information technology: a focus on medication prescribing and administering

Pieter Helmons



ISBN 978-90-367-6941-9 (hardcopy) ISBN 978-90-367-6942-6 (eBook)

# Since November 2017: HIMSS EMRAM stage 7





ABOUT HIMSS ANALY

ANALYTICS

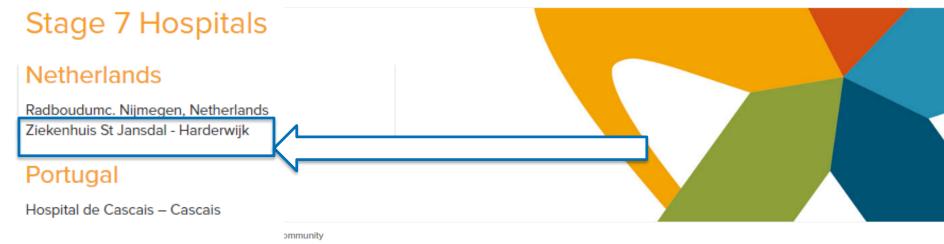
EVENTS

COMMUNITIES

**EDUCATION** 

MEDIA

Welcome to the HIMSS Europe website, where we transform healthcare through information and technology, together.



Turkey

Izmir Tire Devlet Hastanesi - Izmir

http://www.himss.eu/communities/himss-emram-stage-6-7-community

# UC San Diego Medical Center versus St Jansdal Hospital: surprisingly similar



Intensive Care St Jansdal 2018

Intensive Care UCSD 2010



## "Limited staff, unlimited potential"





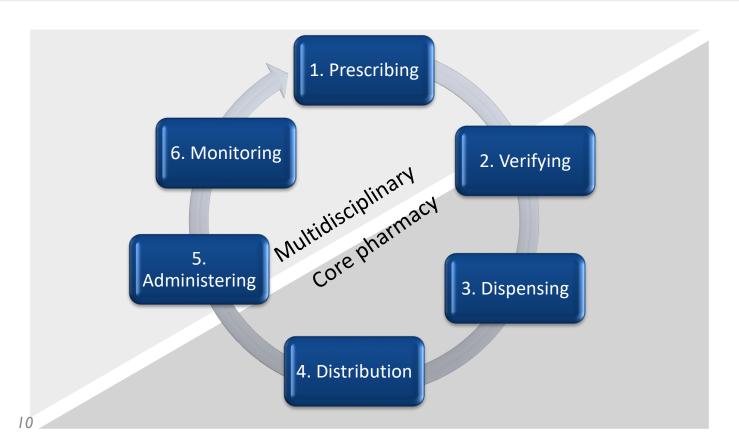
"If someone offers you an amazing opportunity and you're not sure you can do it, say yes - then learn how to do it later."

- Richard Branson

## **Optimal medication safety**

#### Ziekenhuis St JANS DAL

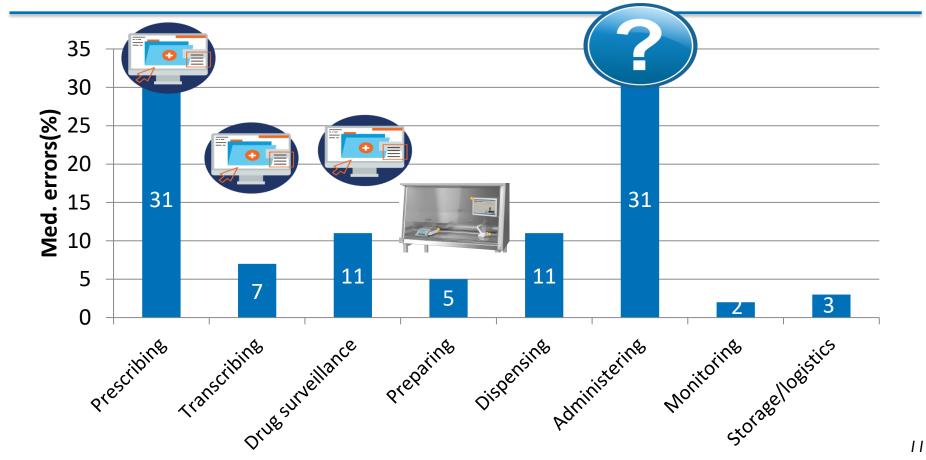
### The core business of the hospital pharmacy



### **Central Medication Error Registration (CMR, 2014)**

Things go wrong!

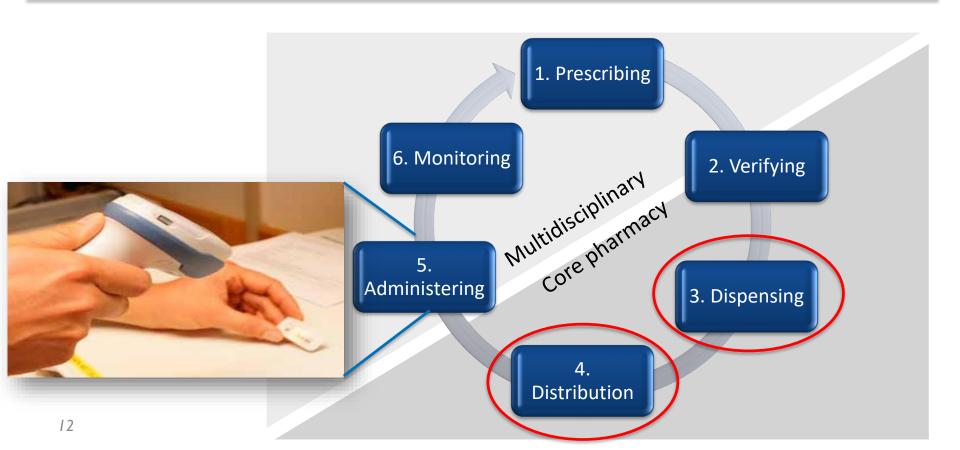




### **Today's focus**

### **Barcode medication administration (BCMA)**





# **Barcode scanning of medication:** important?



How many errors are made on a daily basis when administering medication in the hospital?

- 8 errors per 10.000 administrations
- 8 errors per 1000 administrations
- 8 errors per 100 administrations
- 8 errors per 10 administrations

Bron: Hassink JJM, Jansen MMPM, Helmons PJ. European Journal of Hospital Pharmacy: Science and Practice 2012. doi: 10.1136/ejhpharm-2012-000058

# **Barcode-scanning of medication: Important?**

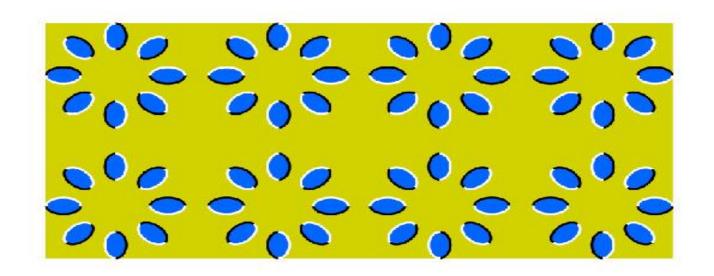


How many medication errors are made annually in our hospital (340 beds)?

- A 64
- **640**
- 6400
- 64000

# Why is that? Human versus machine We see things that are not there





### Human vs. machine:



We read things that are not there

An itvgnoieatisn of an Elsginh Urinvetsiy dosecverid taht it dseon't mtetar in weihh oedrr the Iteetrs are wteitrn in a wrod. The olny itenorapme is taht the fsrit and the Isat Iteetr are sdntniag at the rhgit Iteoioan.

The Irttees bteewen the fsrit and the Isat Iteter in a wrod may be lectoad at rdonam. Bscueae we dno't raed ecah Itteer at a tmie, we raed the wrod has a wlohe.

### **Daily reality: look-alikes**





### We only see the tip of the iceberg



#### The facts:

- 8 observed medication errors are made per 100 administrations
- BCMA decreases medication errors by 50%

#### 2014:

- 800,000 med administrations annually
- 64,000 <u>estimated</u> med. errors per year at St Jansdal
- 52 <u>reported</u> medication administration errors at St Jansdal
- 5294 <u>reported</u> medication administration errors nationally



## **BCMA** in practice





### The basics:

### Primary and secundary barcode...

**Secundary:** All outer packages, some GS1, all in national drug database (G-Standard)





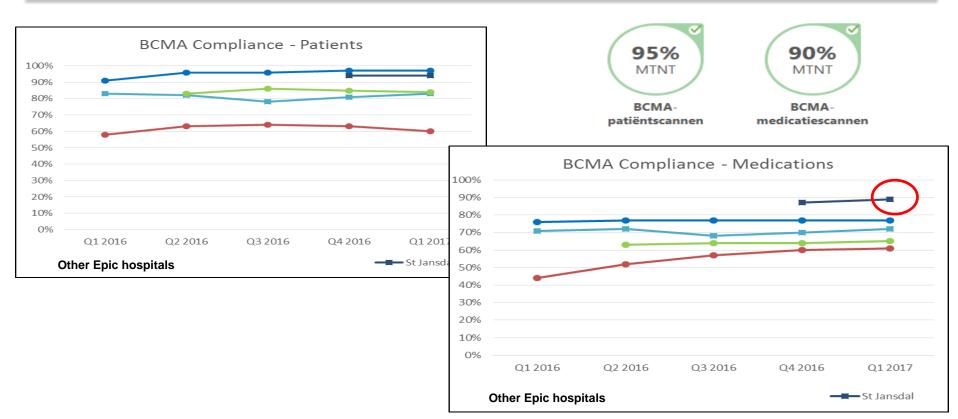
**Primary:** about 80% of inventory, some GSI, some in national drug database (submission possible since March 2018)



## BCMA dashboard at go-live

Yes, we scan!





# The life of the hospital pharmacist... 4 types of medication



1. Medication in unit dose with primary barcode

2. Medication in unit dose without a primary barcode

3. Medication **not** in unit dose

Medication without a primary barcode used in compounding iv mixtures

### I. Medication in unit dose with primary barcode





### 2. Medication in unit dose without primary barcode





### 3. Medication not in unit dose







# 4. Medication without a primary barcode used in compounding iv mixtures







https://docplayer.net/11581567-Bd-cato-medication-workflow-solutions.html

## The secret of our success (I)



## Routing items based on flag in Inventory System

erbevoorradingslocatie; HA		Aantal		Beschikba re hoeveelhei d na	
Voorraaditem	Locatie	ontvangen	ZI	ontvangst	Opmerkingen
DEXAMETHASON TABLET 4MG, 1 stuk	3H-34	5 Verpakkingen	DEXAMETHASON TEVA TABLET 4MG (14896257) (3 x 10 stuk STRIP)	190 stuk	LABELEN
ZINKOXIDE ZALF 100MG/G, 100 g	3H-71	12 Verpakkingen	ZINKOXIDEZALF 10% FAGRON (14921251) (100 g)	1.700 g	
INSULINE GLARGINE 100E/ML INJVLST (LANTUS SOLOSTAR PEN 300E=3ML, 3 ml	4A-61	5 Verpakkingen	LANTUS SOLOSTAR INJ 100E/ML PEN 3ML (15245004) (5 x 3 ml WEGWERPSPUIT)	134,99 ml	
FORMOTEROL AEROSOL 12UG/DO 100DO INH, 100 PUF	48-37	5 Verpakkingen	ATIMOS AEROSOL 12MCG/DOSIS SPUTTBUS 100DO (15399605) (100 inhalatie)	800 Puf	
BECLOMETASON/FORMOTER OL AEROSOL 100/BUG/DO 120DO I, 120 PUF	4B-81	2 Verpakkingen	FOSTER AEROSOL 100/6MCG/DOSIS SPUITBUS 120DO (15316033) (120 inhalatie)	360 Puf	
FOLINEZUUR INJVLST 10MG/ML FL*, 20 ml	4D-41	5 Verpakkingen	FOLIKABI INJINFVLST 10MG/ML FLACON 20ML (16300386) (10 x 20 ml INJECTIEFLACON)	1.580 ml	
TRASTUZUMAB INFPDR 150MG FL (HERCEPTIN), 150 mg	4K-41	24 Verpakkingen	HERCEPTIN INFUSIEPOEDER FLACON 150MG (14612437) (150 mg)	9.449,99 mg	
TOCILIZUMAB INFOPL CONC 20MG/ML FL*, 4 ml	4K-54	3. Verpakkingen	ROACTEMRA INFVLST CONC 20MG/ML FLACON 4ML (15459373) (4 ml)	12 ml	LABELEN
FLUCLOXACILLINE CAPSULE 500MG, 1 stuk	5A-34	10 Verpakkingen	FLUCLOXACILLINE MYLAN CAPSULE 500MG (15933601) (20 stuk)	300 stuk	QUARANTAINE - OMPAKKEN
FLUTICASON-PROPIONAAT NEUSSPRAY 50UG/DO FL 50DO, 150 inhalatie	5B-72	4 Verpakkingen	FLUTICASONPROPIO NAAT TEVA NEUSSPR 50MCG/DO FL 150D (15144453) (150 inhalatie)	1.050 Puf	
PARACÉTAMOL INFVLST IOMG/ML ZAK 100ML PLASTIC)	5C-71	3 Verpakkingen	PARACETAMOL B.BRAUN INFVLST 10MG/ML FLACON 100ML (15803465) (10 x 100 ml FLACON)	5.300 ml	
VATER OPLOSMIDDEL PARENTERAAL AMP*, 50 ml	6E-31	2 Verpakkingen	AQUA AD INIECTABILIA FLAC 50ML GLAS (IN FL100ML) (14570939) (20 x 50 ml FLACON)	3.000 ml	
SEMFIBRÖZIL TABLET 00MG, 1 stuk	9A-75	1 Verpakkingen	GEMFIBROZIL PCH TABLET 600MG (15373339) (50 x 1 stuk EAV)	100 stuk	
IMVASTATINE TABLET FO OMG, 1 stuk	9A-84	1 Verpakkingen	TABLET FILMOMHULD 10MG (15864103) (50 x 1 stuk EAV)	100 stuk	
ROPAFENON TABLET MHULD 150MG, 1 stuk	98-76	1 Verpakkingen			QUARANTAINE - OMPAKKEN
ETHYLDOPA TABLET 50MG, 1 stuk	9D-44	3 Verpakkingen	METHYLDOPA CF TABLET 250MG (14129582) (50 x 1 stuk EAV)	200 stuk	
REDNISOLON TABLET 30MG, stuk	9E-61	5 Verpakkingen		180 stuk	ABELEN

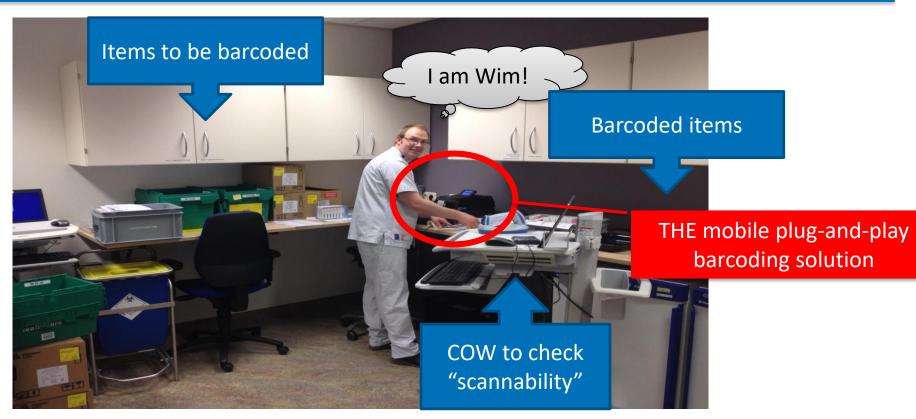
Voorraaditem	Locatie	Aantal ontvangen	ZI	Beschikba re hoeveelhei d na ontvangst	Opmerkingen
DEXAMETHASON TABLET 4MG, 1 stuk	3H-34	5 Verpakkingen	DEXAMETHASON TEVA TABLET 4MG (14896257) (3 x 10 stuk STRIP)	190 stuk	LABELEN
TOCILIZUMAB INFOPL CONC 20MG/ML FL*, 4 ml	4K-54	3 Verpakkingen	(14612437) (150 mg) ROACTEMRA INFVLST CONC 20MG/ML FLACON 4ML (15459373) (4 ml)	12 ml	<b>LABELEN</b>
ROPAFENON TABLET MHULD 150MG, 1 stuk	9B-76	1 Verpakkingen	1 STUK EAV) RYTMONORM TABLET OMHULD 150MG (16156900) (10 x 10 stuk STRIP)		QUARANTAINE OMPAKKEN *

Ompakken = repackaging

## The secret of our success (2)



Primary barcode check when receiving stock



## The secret of our success (3)

Our plug-and-play mobile barcode solution









## The secret of our success (3)



Create custom QR codes based on secundary barcode St JANSDAL



	ebon bar	code labeling	Epic/CA	ТО	Form145
Ziekenhuisapothe	ek	Versie 3	09	-09-2016	Pagina 1 van 1
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## The secret of our success (4)

Unit dosis repackaging (labor intensive!)





Includes QR code with barcode data of secondary package

## The secret of our success (4)



### Unit dosis repackaging including QR coding (GMP-z activity)

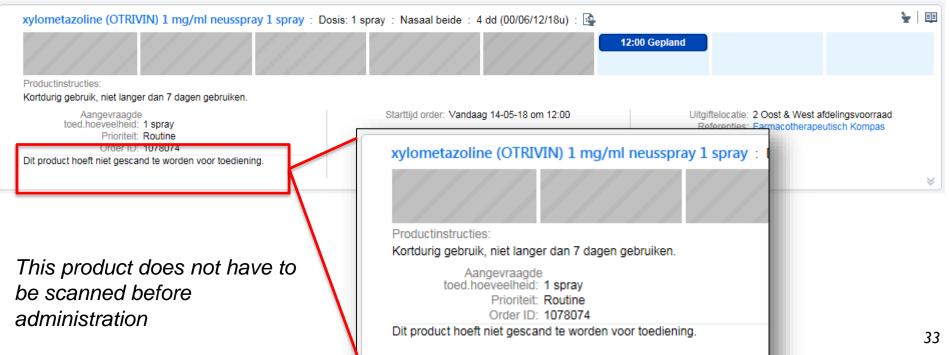


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## The secret of our success (5)



- Scanning policy incorporated in the Medication Administration Record (MAR) St JANSDAL
  - Institution wide scanning policy
  - "Low risk products" may be scanned but scanning is not required



# Implementing scanning is one thing, really wanting to scan is another...



Journal of the American Medical Informatics Association, 0(0), 2017, 1–8 doi: 10.1093/jamia/ocx077





Research and Applications

# Association between workarounds and medication administration errors in bar-code-assisted medication administrati CONCLUSION

Willem van der Ver Jos WR Twisk,<sup>4</sup> Jo

In hospitals using barcode-assisted medication administration, workarounds occurred in two-thirds of medication administrations and were associated with a large number of medication administration errors. These data suggest that BCMA needs more post-implementation evaluation if it is to achieve its intended benefits for medication safety.

Research and Applications

### **BCMA** post-live

### **Continuous focus on improvement**



- Making it easy to do it right
  - Standardisation of products
  - Address barriers (CapsLock)
- Safety first!

- Projectplan: "from excellent to unbelievable"
- Optimization strategy

- Scanning compliance dashboard for nurse management
- Weekly check of nonscanning items
- Analysis of warning overrides

Check

Act

Do

Plan

- Project execution
- Communication of the goal: improved medication safety

### A barcode ≠ a barcode





### A barcode $\neq$ a barcode (2)



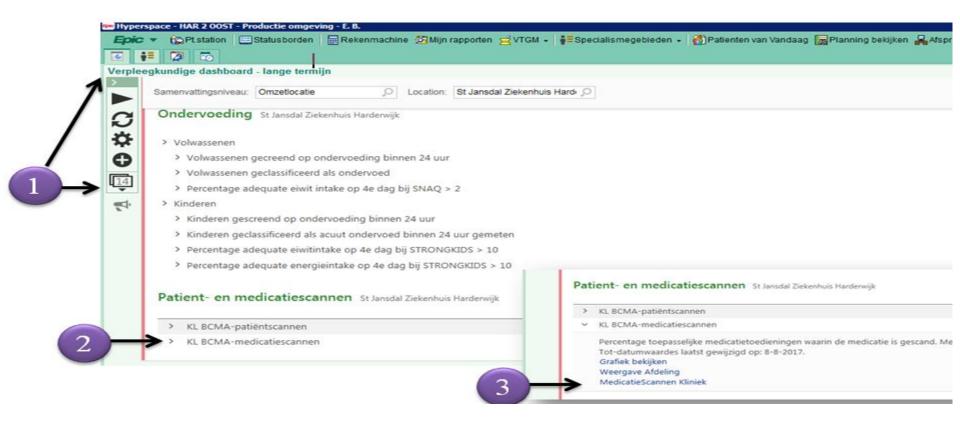


Barcode gescand: NART61655-40002-00Ch810525Fentanyl25mcg/h



## **BCMA** nurse leadership dashboard (I)





## BCMA nurse leadership dashboard (2) St JANS DAL

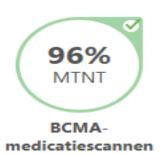


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## Current BCMA statistics: 1,5 yeast post go-live St JANSDAL



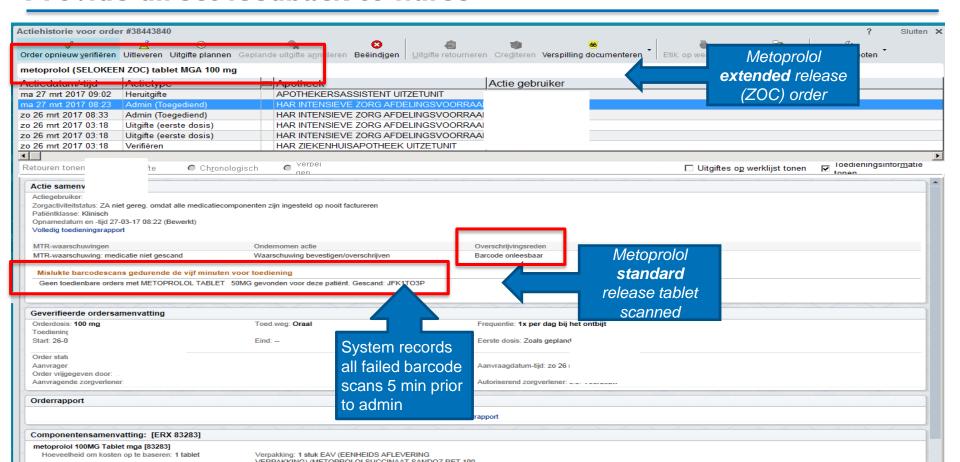




	mei	jun	jul	aug	sep	okt	MTNT
> BCMA-patiëntscannen	95%	93%	95%	94%	95%	95%	95%
> BCMA-medicatiescannen	95%	94%	95%	95%	95%	96%	96%
> Bloedscannen	97%	91%	89%	94%	95%	96%	94%

# Warning overridden? Provide direct feedback to nurse





### Barcodes on medication save 47 lives each year!





HOME RELIGIE EN FILOSOFIE GROEN DEMOCRATIE SAMENLEVING CULTUUR OPINIE

#### 47 dode patiënten per jaar minder door barcodes op medicijnen

Jos de Groot - 18:43. 5 april 2017



Een barcode op ziekenhuismedicijnen kan per jaar bijna vijftig dode patiënten voorkomen. Jaarlijks overlijden honderd mensen in Nederlandse ziekenhuizen na verkeerde medicijnen te hebben gekregen, waarvan de helft dus onnodig, blijkt uit onderzoek van het ministerie van Volksgezondheid.

#### And:

- 250 cases of preventable harm
- 10.000 additional days in the hospital
- Total savings: **€21,4 million** euro
- Current number of Dutch hospitals with BCMA or other computerized check: about 10 (11%)

https://www.rijksoverheid.nl/documenten/kamerstukken/2017/01/31/kamerbrief-over-barcodering-primaire-verpakking-geneesmiddelen (Dutch)

### To conclude:

### Ziekenhuis St JANS DAL

### We can start preventing harm and saving lives today!

### Manufacturers: help us improve medication safety

- Adhere to the Dutch Society Hospital Pharmacist position paper on Single Unit Packages (EAG): info: <a href="mailto:secretariaat@nvza.nl">secretariaat@nvza.nl</a>) (or <a href="https://nvza.nl/nvza/nvza-standpunten/">https://nvza.nl/nvza/nvza-standpunten/</a>)
- Assure a standardized barcode on EVERY primary (unit dosed) package
- Use the primary barcode standard (GSI-GTIN)
- Submit primary barcode data to the Dutch G-Standard

#### Hospitals: no more excuses!

- Implement a computerized check of accurate medication administration
- 80% of stock already contains a primary barcode
- Use efficient ways to barcode the rest
- Monitor compliance but praise your nurses!
- AND use the KISS principle: "Keep It Simple Stupid"





## Thank you for your attention



Thank you!

Our nurses!
Hospital Pharmacy team
Stepic (EHR support) team
C-Suite (Raad van Bestuur and management)
Michiel Duyvendak, hospital pharmacist, Antonius Hospital, Sneek.

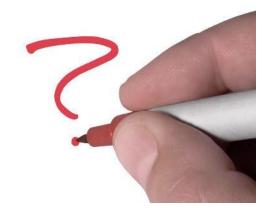


Questions?

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### GS1 Healthcare webinar: Questions and contact details





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